

15BPLN-701: Managing Urban Development

INTENT:

To understand the administration, planning and implementation process of urban local government; the basic concepts of, and actual practises of public finance, issues related to sustainability of urban local bodies and also equip the students with key management techniques.

COURSE CONTENT:

Module1: Introduction to Players and Processes Involved in Managing Urban Development

Urban development as a decision making process and corporate activity; Relevance of policies, role of administration, structure of organizations and application of management techniques in urban development; Definition and scope of the concepts introduced- holistic overview of management Urban Management;

Module2: Public Administration

Policy and administration; Policy formulation in India; Centralization and decentralization; Various national, state, regional, district and local level organizations involved in urban development in India, their background, functions, powers, organization structure and resources (departments, boards and commissions, public undertakings etc.) Historic development of the organizational set up of local bodies in India; Recommendations of various committees; Politics and progress of decentralization; Changing role of local governance in urban development; Case studies.

Module3: Governance and Urbanization & Urban Management

Government, governing and governance; Determinants and indicators of good governance; Citizens charter and other instruments; Decision making processes; Processes of urbanization, developmental conflicts, resource constraints, systems deficiencies; Urban poverty and exclusion from development process; Sustainable development; Impact of globalization and economic reforms; Social diversities; Defects in planning approaches, multiplicity of organizations and authorities; Evolution of development and management systems; Types of organisations, Scope of development management at the National, state and local levels; Institutions and organizations; Improving management of public systems; Stakeholders, their perceptions and role in urban management. People's participation, collaborative management;

Module 4: Decision Making & Leadership

Decision-making; definition, features, factors, essentials and hindrances in sound decision-making; Structure of decisions and types of decisions; Theories of decision-making: rational theory, incremental theory, systems theory, game theory, conflict theory; Decision makers and decision making bodies related to urban and regional planning at national, state

and local level. Planner's functions as a leader, urban development manager, public bureaucrat, policy analyst and social reformer; Approaches to study leadership; Trait-approach, behavioural approach and situational approach; Role of the planner in the decision-making process; Generalists vs. Specialist;

References:

1. *S.L.Goel & S.S. Dhaliwal: Urban Development & Management*
2. *Shri Bhagwan Dahiya: Theoretical Foundations of Development Planning*
3. *URDPFI Guideline; Govt. of India*