

MNG 404 H

PROJECT APPRAISAL

Module - I: Project Identification and Formulation

Project characteristics, Taxonomy of projects, Attributes of a Good Project Manager, Project Identification, Project formulation, Screening of Project Ideas, Tax Incentives and Tax Planning for project investment decisions, Zero based project formulation, Project objectives, establishing the Project, UNIDO manuals, Detailed Feasibility Study Report.

Module-II: Project Appraisal

Technical appraisal, Commercial appraisal, Economic appraisal, Financial Appraisal, Management appraisal, Govt. projects and social projects, Social Cost benefit analysis. Environmental Appraisal.

Module -III:Project Cost Estimation, Project Financing and Risk Analysis

Cost of project, Components of capital cost of a project, Order of Magnitude estimate, Sources of financing, Role of Financial institutions in project financing, covenants attached to lending, Project Risk Analysis, Techniques of Risk Analysis, Project Organization. Infrastructure projects- characteristics and issues related to infrastructure projects, state of infrastructure in India, New Approaches for infrastructure, PPP, mix of govt. support and regulation.

Module -IV:Project Evaluation and Audit

Project evaluation objectives, evaluation methods, Project monitoring and control, Various types of Project Termination, post audit, objectives of post audit, phases of post audit, types of post audit, Preparation of Audit plan and Audit Report, agencies for project audit.

Reference Books:

- 1) Project Management- K. Nagarajan- New Age International
- 2) Project Management and Appraisal-S.Khatua-Oxford
- 3) Project Management-Pinto-Pearson
- 4) Project Management and Control-N.Singh-HPH